

PROJECT MANAGEMENT POLICY

Mid West Ports Authority (**MWPA**) is committed to undertake projects only where a clear need is identified and justified. Projects and associated funds shall be approved in accordance with Corporate Delegated Authorities.

The objective of this policy is to ensure that all projects within MWPA are executed and managed in accordance with a consistent and appropriate framework throughout the duration of the project to ensure Owners and Sponsors' expectations are met in line with program of works, scope, cost, and quality requirements. Effective Risk Management practices must be applied at all stages of Project execution, commissioning, and hand over to ensure that all relevant classes of risks are identified, mitigated, and communicated to asset owners.

To ensure the appropriate outcomes are achieved, MWPA will manage all projects in accordance with its Project Management Framework, which is aligned with AS/ISO 21500 Guidance on Project Management.

This Policy overrides any previous policy, procedure or agreement either written, or verbal relating to matters contained within.

A handwritten signature in black ink, appearing to be "N. Hart".

Mr Noel Hart, Chair

Date Approved: 25 February 2026

A handwritten signature in black ink, appearing to be "D. Tully".

Mr Damian Tully, Chief Executive Officer

Board Meeting Resolution Number: 26/145/002